





# Forging ahead

Annual Report 2003



## Contents

1	Financial and operating highlights
2	Chairman's letter
4	Group Managing Director's strategic statement
5	Always looking to maximise return
12	Review of operations
16	Financial review
18	Corporate social responsibility
20	Board of directors
22	Directors' report
25	Corporate governance
27	Remuneration report
30	Consolidated profit and loss account
31	Balance sheets
32	Group cash flow statement
33	Notes to the accounts
45	Report of the independent auditors
46	Notice of meeting
48	Five year record

## Arena Leisure at a glance

Arena Leisure is the UK's largest operator of horseracing fixtures. Our portfolio of racecourse assets provides a solid base for the future development of the group. Continued focus on extending our fixture list, increasing racecourse attendance and expanding non racing facilities will enable us to develop venues which operate for 365 days a year.

Racecourses	Acreage	Race meetings 2004	% share of UK horseracing betting turnover	% of UK meetings	Attendance 000s	Other information
<b>Royal Windsor</b> 	167	25	2%	2%	117	<ul style="list-style-type: none"> <li>The 'jewel in the crown'</li> <li>Affluent residential, London and tourist market</li> <li>Popular summer Monday evenings fixtures</li> </ul>
<b>Lingfield Park</b> 	450	92	6%	7%	132	<ul style="list-style-type: none"> <li>The UK's busiest racecourse</li> <li>Championship golf course</li> <li>Sports and leisure club</li> </ul>
<b>Wolverhampton</b> 	105	82	4%	6%	75	<ul style="list-style-type: none"> <li>Local planning granted for the UK's first 'Racino'</li> <li>Only floodlit UK racecourse</li> <li>Only racecourse in the UK with an onsite hotel</li> </ul>
<b>Southwell</b> 	145	67	5%	5%	64	<ul style="list-style-type: none"> <li>All-weather and turf track</li> <li>Golf course</li> <li>Third busiest racecourse in the UK</li> </ul>
<b>Folkestone</b> 	203	22	2%	2%	32	<ul style="list-style-type: none"> <li>Five minutes from the Channel Tunnel</li> <li>Railway station and immediate motorway access</li> <li>Kent's only racecourse</li> </ul>
<b>Worcester</b> 	100	17	1%	1%	55	<ul style="list-style-type: none"> <li>Summer jumps track</li> <li>Popular family racecourse</li> <li>The company's only leasehold asset</li> </ul>
<b>Total</b>	<b>1,170</b>	<b>305</b>	<b>20%</b>	<b>23%</b>	<b>475</b>	

# Company information

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## Head and registered office

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Telephone +44(0) 20 7495 2277  
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contact@arenaleisureplc.com  
www.arenaleisureplc.com

## Company secretary

Robert Mercer FCMA

## Registered number

857819

## Auditors

BDO Stoy Hayward  
8 Baker Street  
London W1U 3LL

## Solicitors

Freshfields Bruckhaus Deringer  
65 Fleet Street  
London EC4Y 1HS

Nicholson Graham & Jones

110 Cannon Street  
London EC4N 6AR

## Principal bankers

Bank of Scotland  
New Uberior House  
11 Earl Grey Street  
Edinburgh EH3 9BN

## Stockbrokers and financial advisors

Robert W Baird Limited  
Mint House  
Mansell Street  
London E1 8AF

## Financial advisors

Deutsche Bank  
Winchester House  
1 Great Winchester Street  
London EC2N 2DB

Bridgewell Limited  
Old Change House  
128 Queen Victoria Street  
London EC4V 4BJ

## Registrar and transfer office

Capita Registrars  
The Registry  
34 Beckenham Road  
Beckenham  
Kent BR3 4TU